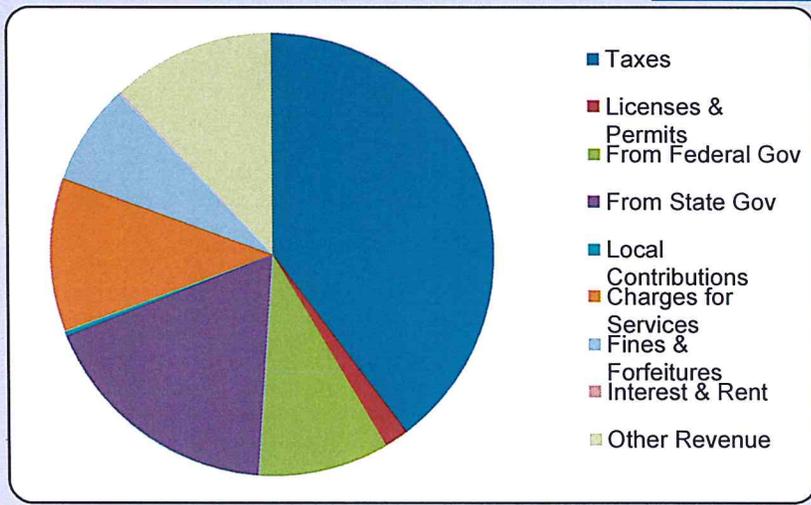


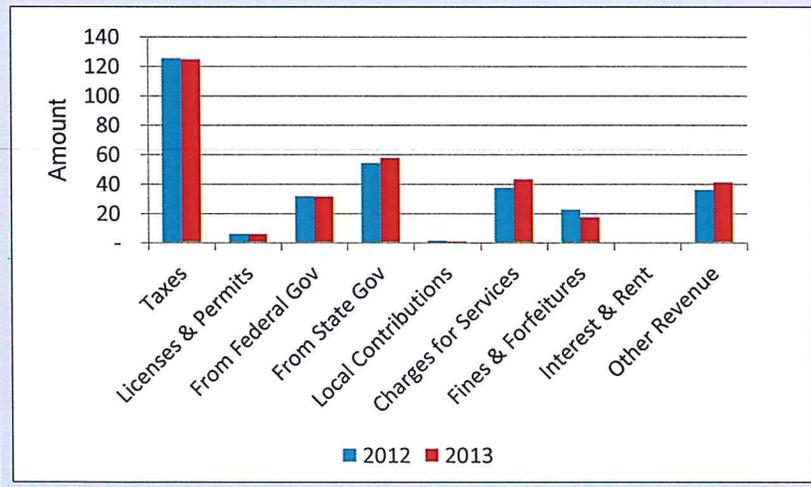
1. Our Sources of Revenue (all governmental funds)



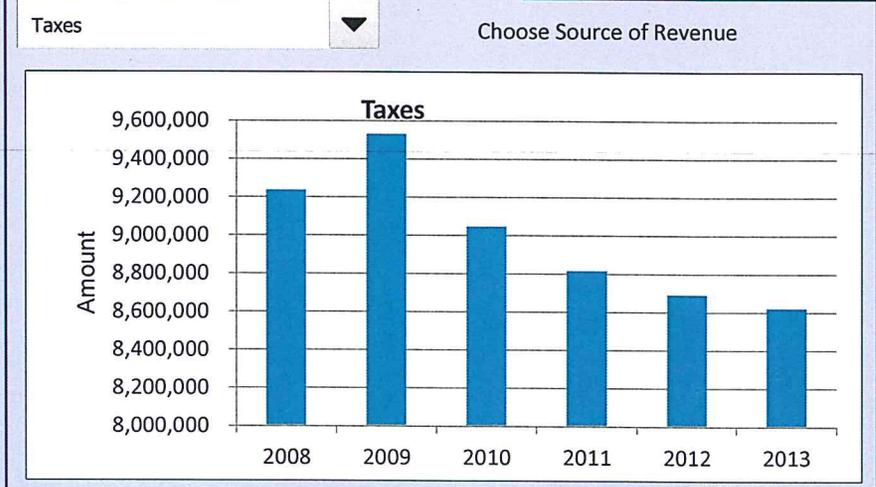
2. Compared to the Prior Year

	2012	2013	% Change
Taxes	8,690,277	8,619,908	-0.8%
Licenses & Permits	418,994	407,517	-2.8%
From Federal Gov	2,198,029	2,169,171	-1.3%
From State Gov	3,762,488	3,984,457	5.6%
Local Contributions	107,369	63,488	-69.1%
Charges for Services	2,590,109	2,985,960	13.3%
Fines & Forfeitures	1,566,861	1,195,902	-31.0%
Interest & Rent	14,394	12,162	-18.4%
Other Revenue	2,492,832	2,829,901	11.9%
<b>Total</b>	<b>\$ 21,841,353</b>	<b>\$ 22,268,466</b>	<b>1.9%</b>

3. Revenue sources Per Capita (Compared to the Prior Year)



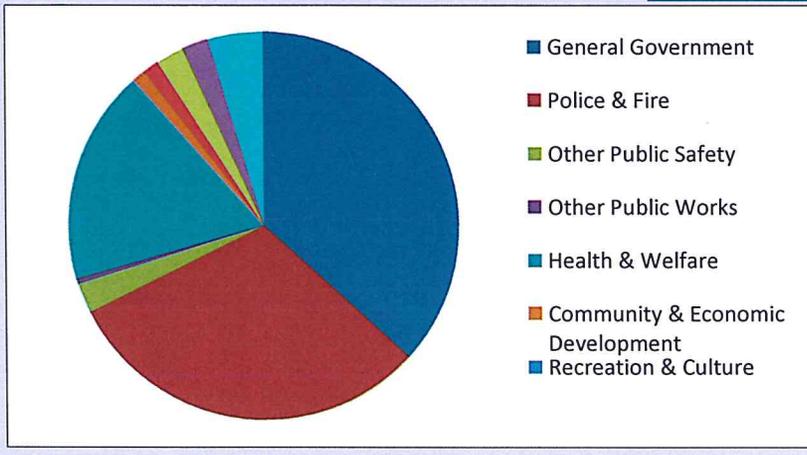
4. Historical Trends of Each Source



Commentary:

Governmental funds include the general fund, special revenue funds, debt service funds, and capital projects fund.

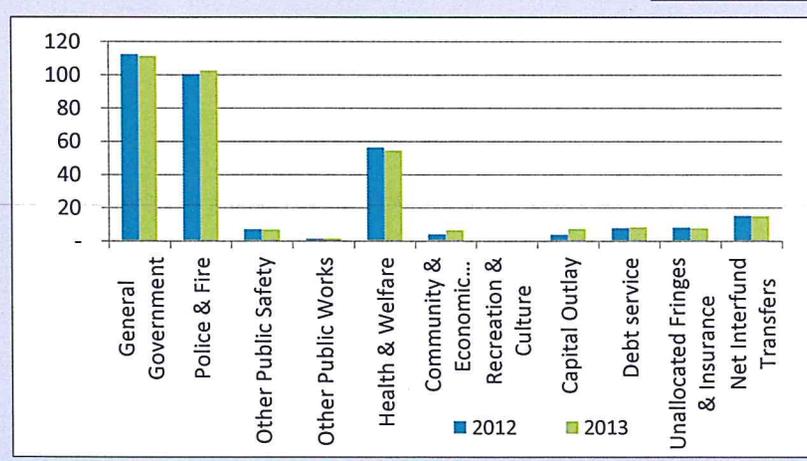
1. Where We Spend Our Money (all governmental funds)



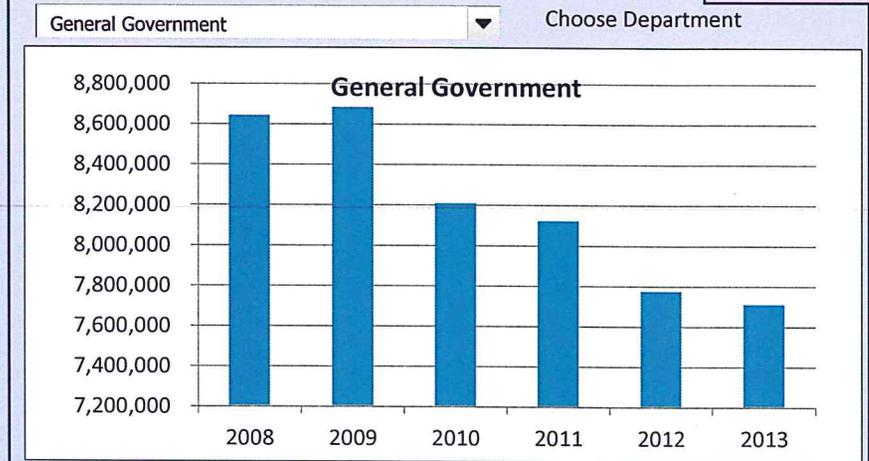
2. Compared to the Prior Year

	2012	2013	% Change
General Government	\$ 8,681,393	\$ 8,245,445	-5.3%
Police & Fire	6,933,879	7,106,956	2.4%
Other Public Safety	483,139	489,658	1.3%
Other Public Works	87,698	98,738	11.2%
Health & Welfare	3,896,398	3,773,343	-3.3%
Community & Economic Development	278,280	458,012	39.2%
Recreation & Culture	348	1,493	76.7%
Capital Outlay	256,486	515,611	50.3%
Debt Service	534,692	571,684	6.5%
Interfund Transfers (net)	1,047,623	1,039,302	-0.8%
Extraordinary/Special Items	-	-	n/a
<b>Total Expenditures</b>	<b>\$ 22,199,936</b>	<b>\$ 22,300,242</b>	<b>0.4%</b>

3. Spending Per Capita (Compared to the Prior Year)



4. Historical Trends of Individual Departments

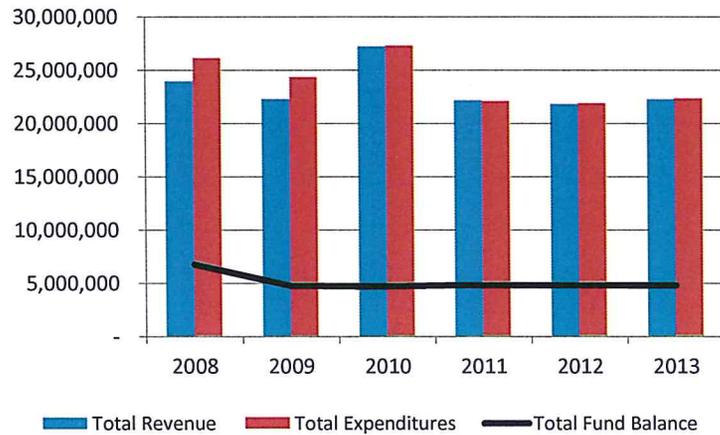


Commentary:

Governmental funds include the general fund, special revenue funds, debt service funds, and capital projects funds.

For more information on our unit's finances, contact Shiawassee County Administration, at (989) 743-2222.

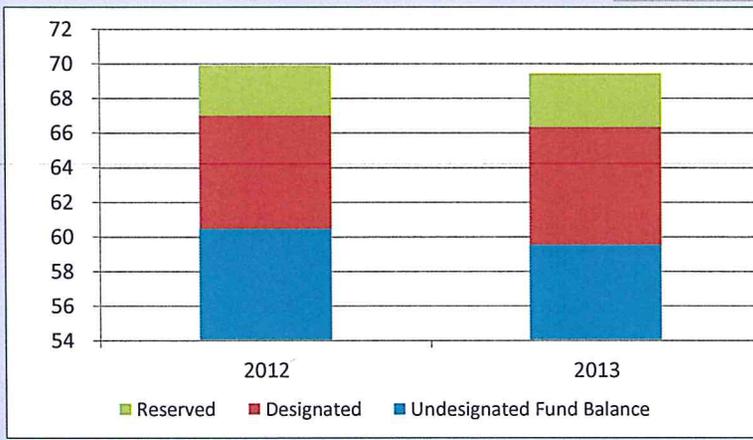
1. How Have We Managed Our Governmental Resources (Fund Balance)?



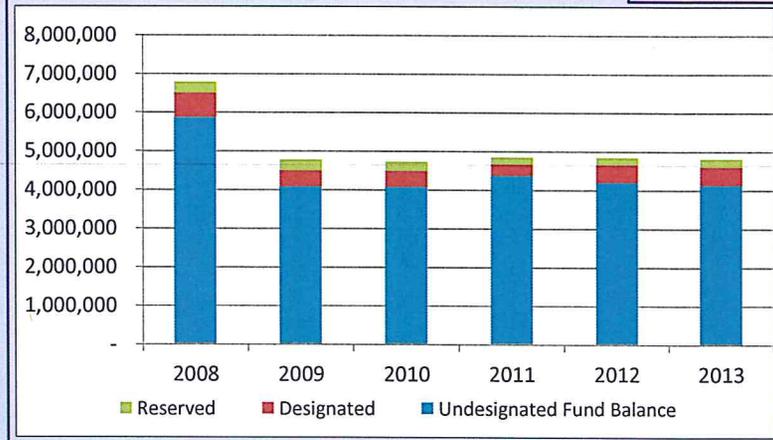
2. Compared to the Prior Year

	2012	2013	% Change
Revenue	21,841,353	22,268,466	1.9%
Expenditures	21,851,883	22,300,242	2.0%
Surplus (shortfall)	(10,530)	(31,776)	66.9%
Fund Balance by Component:			
Reserved	201,098	218,718	8.1%
Designated	452,764	469,911	3.6%
Undesignated	4,184,606	4,119,534	-1.6%
Total Fund Balance	4,838,468	4,808,163	-0.6%

3. Fund Balance Per Capita (Compared to the Prior Year)



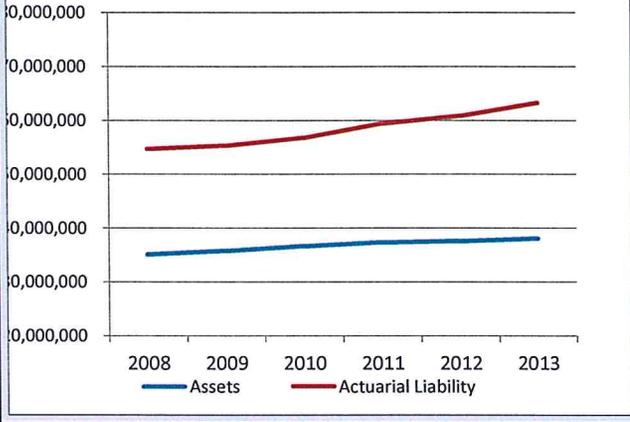
4. Historical Trends of Individual Components



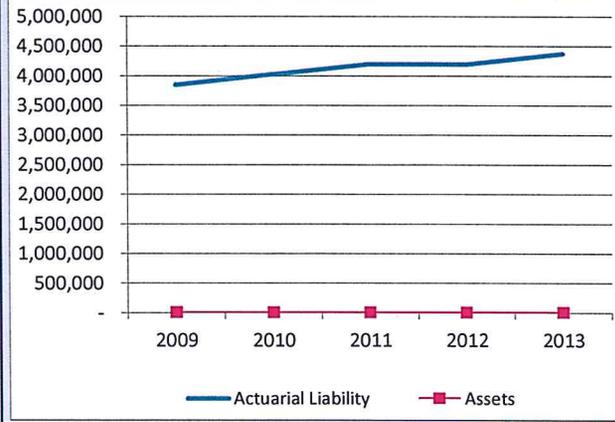
Commentary: A portion of the reduction of Undesignated Fund Balance reflects depletion of the Revenue Sharing Reserve fund, which was a state required property tax shift that replaced revenue sharing from 2005 thru mid year 2010.

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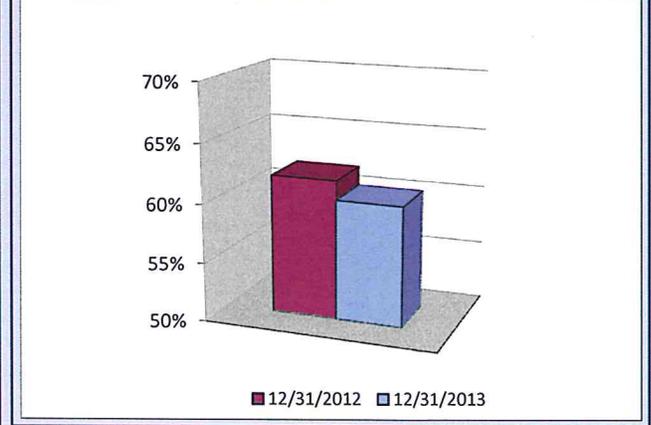
1. Pension Funding Status



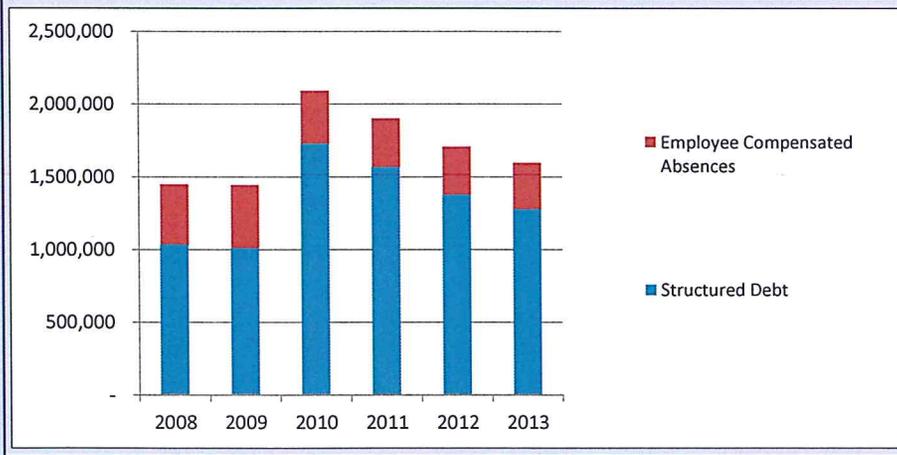
2. Retiree Health Care Funding Status (OPEB)



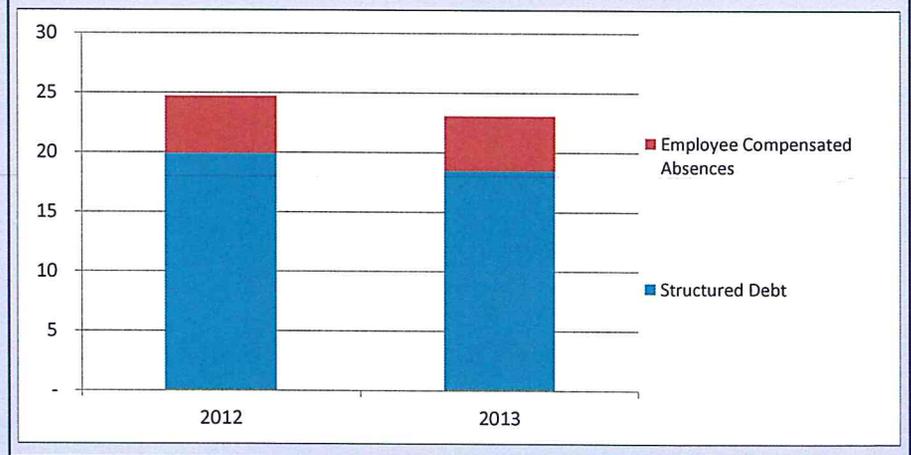
3. Percent Funded (Compared to Prior Year) -- Pension Only



4. Long-Term Debt Obligations



5. Debt & Other Long-Term Obligations Per Capita(Compared to Prior Year)



Commentary: The county started pre-funding retiree healthcare (Other Post Employment Benefits) in 2014. Most retiree healthcare costs are being paid as they are incurred. The county does provide certain health care benefits to a limited group of retirees. All retirees are eligible to continue coverage until medicare age at their own cost. The County's debt obligations consist of purchases for building facilities, energy related improvements and equipment.

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