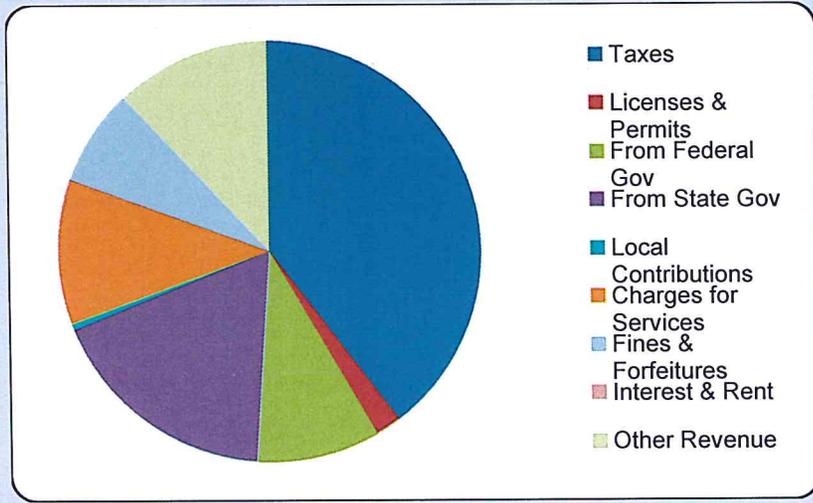


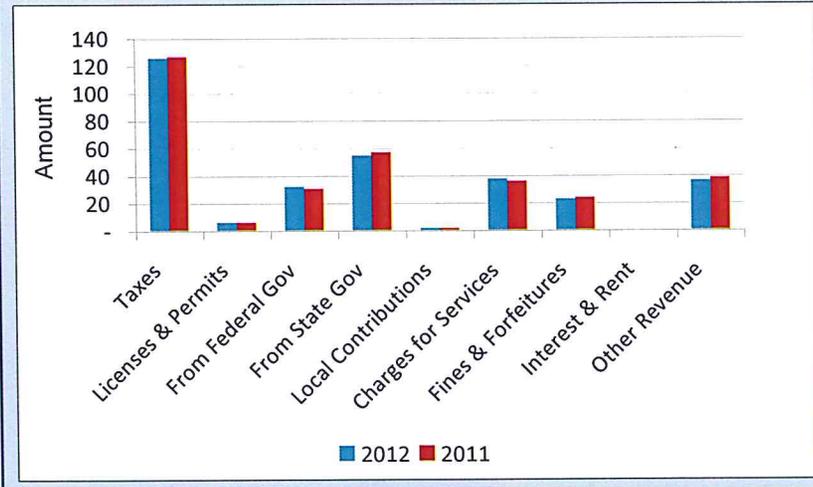
1. Our Sources of Revenue (all governmental funds)



2. Compared to the Prior Year

	2011	2012	% Change
Taxes	8,814,847	8,690,277	-1.4%
Licenses & Permits	403,186	418,994	3.8%
From Federal Gov	2,120,269	2,198,029	3.5%
From State Gov	3,947,105	3,762,488	-4.9%
Local Contributions	95,720	107,369	10.8%
Charges for Services	2,486,152	2,590,109	4.0%
Fines & Forfeitures	1,651,012	1,566,861	-5.4%
Interest & Rent	12,776	14,394	11.2%
Other Revenue	2,650,933	2,492,832	-6.3%
Total	\$ 22,182,000	\$ 21,841,353	-1.6%

3. Revenue sources Per Capita (Compared to the Prior Year)



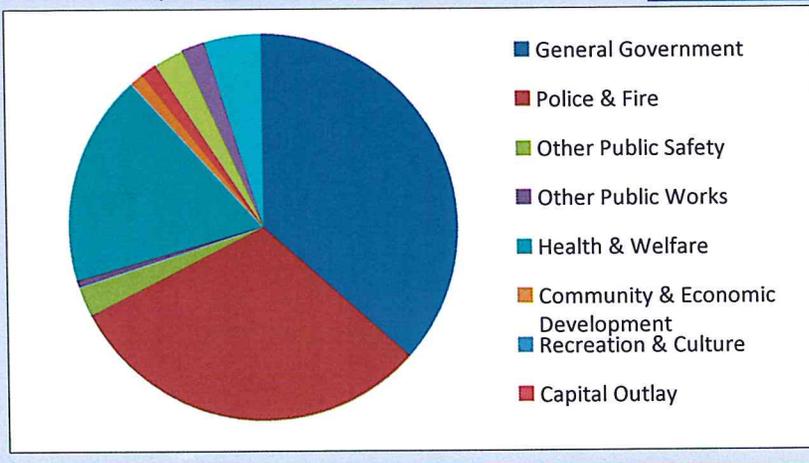
4. Historical Trends of Each Source



Commentary:

Governmental funds include the general fund, special revenue funds, debt service funds, and capital projects fund.

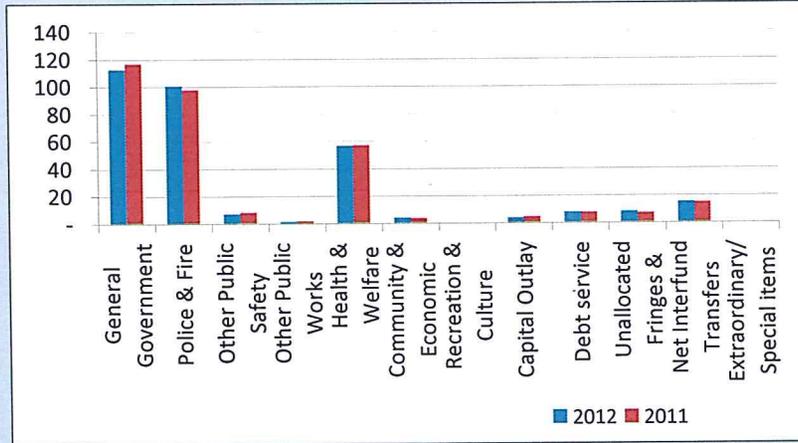
1. Where We Spend Our Money (all governmental funds)



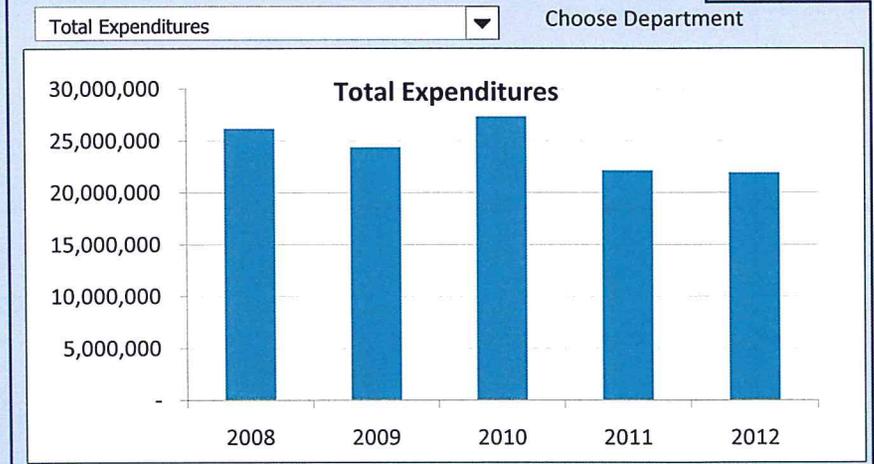
2. Compared to the Prior Year

	2011	2012	% Change
General Government	\$ 8,603,550	\$ 8,333,340	-3.2%
Police & Fire	6,802,332	6,933,879	1.9%
Other Public Safety	544,092	483,139	-12.6%
Other Public Works	93,563	87,698	-6.7%
Health & Welfare	3,959,620	3,896,398	-1.6%
Community & Economic Development	240,088	278,280	-13.7%
Recreation & Culture	1,531	348	339.9%
Capital Outlay	303,744	256,486	18.4%
Debt Service	511,902	534,692	-4.3%
Interfund Transfers (net)	1,013,014	1,047,623	-3.3%
Extraordinary/Special Items	-	-	n/a
Total Expenditures	\$ 22,073,436	\$ 21,851,883	1.0%

3. Spending Per Capita (Compared to the Prior Year)



4. Historical Trends of Individual Departments

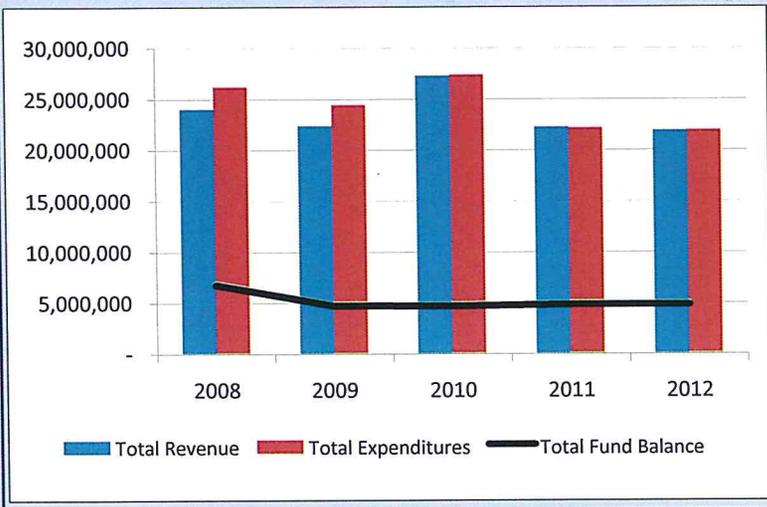


Commentary:

Governmental funds include the general fund, special revenue funds, debt service funds, and capital projects funds.

For more information on our unit's finances, contact Shiawassee County Administration, at (989) 743-2222.

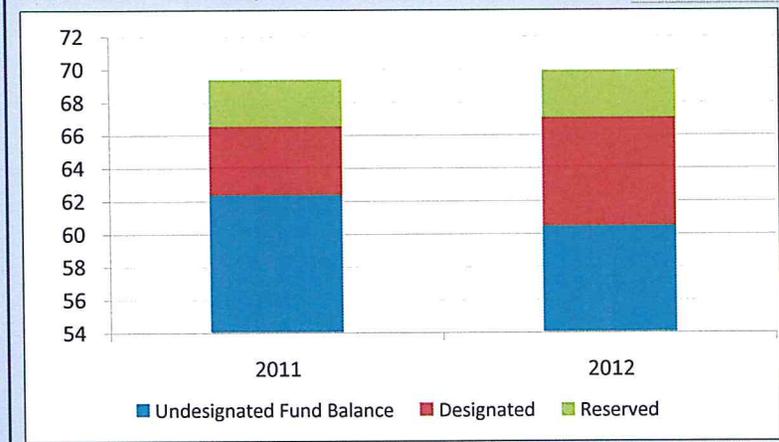
1. How Have We Managed Our Governmental Resources (Fund Balance)?



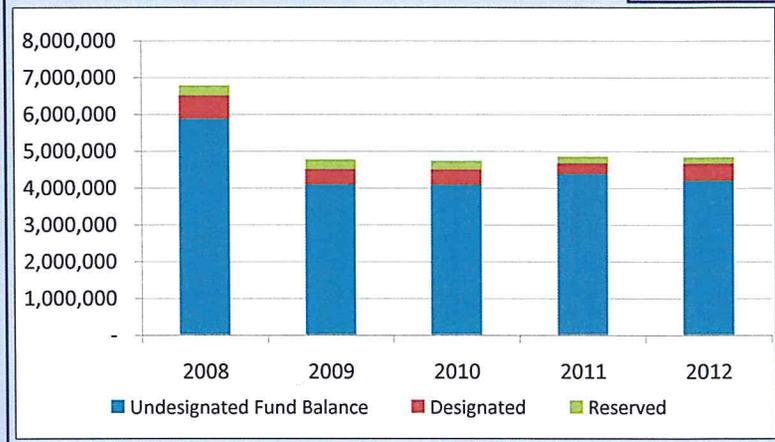
2. Compared to the Prior Year

	2011	2012	% Change
Revenue	22,182,000	21,841,353	-1.6%
Expenditures	22,073,436	21,851,883	-1.0%
Surplus (shortfall)	108,564	(10,530)	1131.0%
Fund Balance by Component:			
Reserved	201,098	202,569	0.7%
Designated	289,911	452,764	36.0%
Undesignated	4,359,460	4,184,606	-4.2%
Total Fund Balance	4,850,469	4,839,939	-0.2%

3. Fund Balance Per Capita (Compared to the Prior Year)



4. Historical Trends of Individual Components



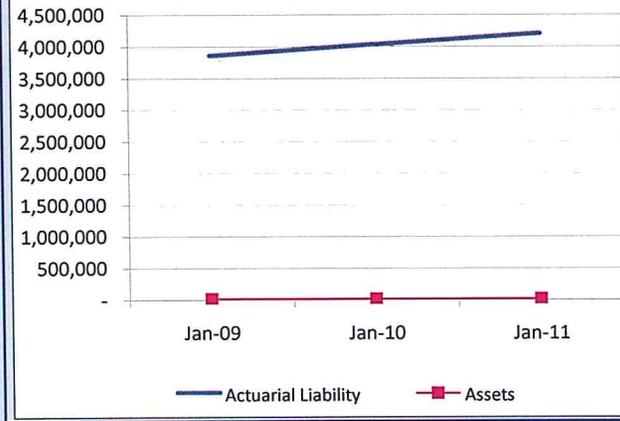
Commentary: A portion of the reduction of Undesignated Fund Balance reflects depletion of the Revenue Sharing Reserve fund, which was a state required property tax shift that replaced revenue sharing from 2005 thru mid year 2010.

For more information on our unit's finances, contact Shiawassee County Administration, at (989) 743-2222.

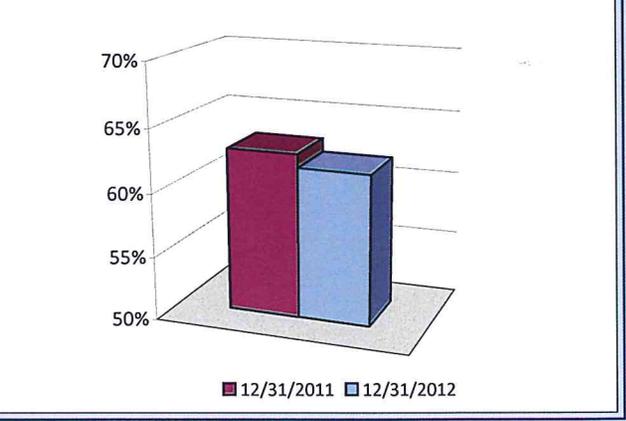
1. Pension Funding Status



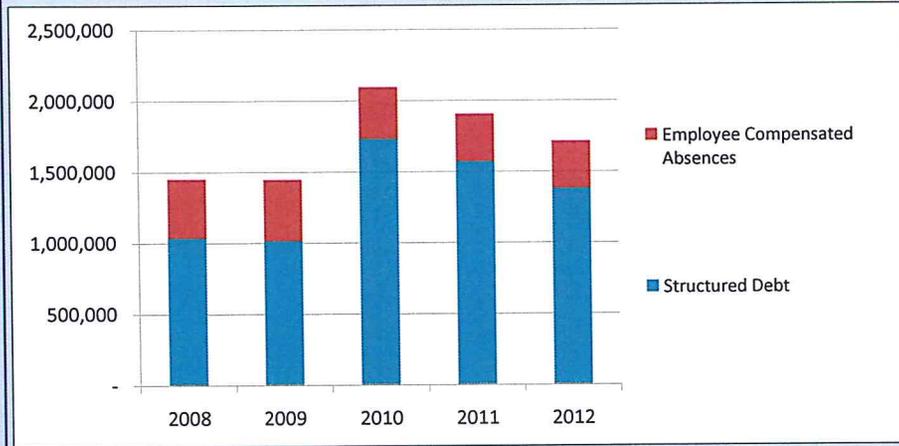
2. Retiree Health Care Funding Status (OPEB)



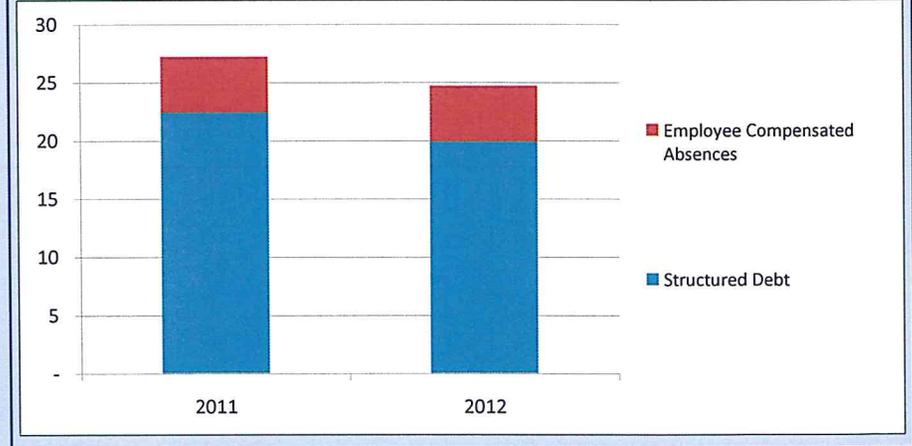
3. Percent Funded (Compared to Prior Year) -- Pension Only



4. Long-Term Debt Obligations



5. Debt & Other Long-Term Obligations Per Capita(Compared to Prior Year)



Commentary: The county is not pre-funding retiree healthcare (Other Post Employment Benefits). All retiree healthcare costs are being paid as they are incurred. The county does provide certain health care benefits to a limited group of retirees. All retirees are eligible to continue coverage until medicare age at their own cost. The County's debt obligations consist of purchases for building facilities, energy related improvements and equipment.

For more information on our unit's finances, contact Shiawassee County Administration, at (989) 743-2222.